



## SCRUTINY BOARD (HEALTH)

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Meeting to be held in Civic Hall, Leeds, LS1 1UR on  
Tuesday, 22nd March, 2011 at 10.00 am

*(A pre-meeting will be held for ALL Members of the Board at 9.30 am)*

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### MEMBERSHIP

#### Councillors

S Armitage - Cross Gates and Whinmoor;  
M Dobson (Chair) - Garforth and Swillington;  
P Ewens - Hyde Park and Woodhouse;  
P Harrand - Alwoodley;  
A Hussain - Gipton and Harehills;  
J Illingworth - Kirkstall;  
G Kirkland - Otley and Yeadon;  
G Latty - Guiseley and Rawdon;  
J Matthews - Headingley;  
E Taylor - Chapel Allerton;

#### Co-opted Members (Non-Voting)

Arthur Giles - Leeds LINK  
Emma Stewart - Leeds LINK

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Please note: Certain or all items on this agenda may be recorded

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**Agenda compiled by:**  
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**Governance Services**  
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**Principal Scrutiny Advisor:**  
**Steven Courtney**  
**Tel: 24 74707**

# A G E N D A

<b>Item No</b>	<b>Ward/Equal Opportunities</b>	<b>Item Not Open</b>		<b>Page No</b>
7			<b>REQUEST FOR SCRUTINY - HEALTH IMPLICATIONS ASSOCIATED WITH THE DECISION TO REDUCE THE OPENING HOURS OF GARFORTH SQUASH AND LEISURE CLUB</b>	1 - 2
8			<b>NHS OPERATING FRAMEWORK 2011/12</b>	3 - 6
10			<b>NEW STRATEGIC PLANS 2011-15</b>	7 - 8

**Scrutiny Board (Health) – 22 March 2011**

Dear Mr Courtney,

Thank you for your e-mail for my request for Scrutiny (Health), unfortunately due to work commitments I am unable to attend in person on the 22<sup>nd</sup> March, but would like to offer forward this written submission for the Boards consideration.

I would very much appreciate if this could be read out on the day the request is heard subject to the approval of the board.

Firstly you may be aware that I added my signature to a recent petition circulated in Garforth around the reduction in hours from April in relation to Garforth Squash and Leisure Centre. I understand this matter, and others is currently subject to further review and does not really form a basis of my request for Scrutiny. As a Bodyline member in a personal capacity and as Assistant Manager of a local Brain Injury Rehabilitation Unit, Daniel Yorath House, I am keen that this facility remains for the use of the community.

I have to say from the outset that, if managed properly, a community asset transfer could protect the centre from further local authority cuts so with this in mind I am agreeable to a CAT in principle.

That said the centre offers a whole range of health and wellbeing activities in the broadest sense. This includes one of the few remaining squash facilities in the city, a large and serviceable games hall, an excellent gym as well as other activities relating to health including nursery provision, carpet bowls and a host of other health, wellbeing and recreational activities.

The age range covers from pre-school nursery through to retirement, and I urge the board to undertake a piece of work that ensures any CAT contract between the council and a third party must be robust, indeed water tight, in delivering these services for the local community in perpetuity.

This will include scrutinising the contract and ensuring that it is fit for purpose. I am also keen to ensure that costs remain at a level that encourages public access and, ideally, begin to develop a whole new range of activities from the centre. Done properly a CAT could secure the future of the centre for generations and I reiterate I am broadly in favour of this approach, that said the delivery of health and wellbeing outcomes must remain at the top of the council's agenda whoever the third party may be. I also believe there has to be a continuing level of public involvement post any changes to ensure these key objectives are not only delivered but sustainable in the long term.

I hope the Board find my comments of use in framing the terms of reference for the inquiry.

Kind regards

Janette Walker

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## Scrutiny Board (Health) – 22 March 2011

### NHS Operating Framework 2011/12

#### Introduction

The Operating Framework sets out the priorities for the coming year and a framework for the mid term (subsequent three years). The over-arching goal identified is to build strong foundations for the new healthcare system outlined in the Government White Paper: Equality and Excellence in the NHS. The key elements of the Operating Framework are:

#### Maintaining and improving quality and outcomes

The NHS' core purpose remains the delivery of improved quality for our patients. By quality the NHS means improving safety, effectiveness and patient experience.

The NHS Operating Framework sets out the national priorities for service delivery for 2011/12 and beyond. These include maintaining performance on key waiting times, continuing to reduce healthcare associated infections, and reducing emergency readmission rates.

There are over 100 performance measures that will be used to monitor progress in delivering priorities. There will also be monitoring through assurance reporting on a range of new service priorities e.g. autism, dementia, treatment of military veterans

Leeds Perspective: Generally confident of delivery of quality agenda: There are some challenging targets, notably Infection Control and Stroke and some of our ambitious public health targets around reducing health inequalities.

#### Financial control and QIPP

2011/12 is the first year of the new comprehensive spending review period. Whilst the NHS has fared better than some other government bodies:

- PCTS will get an uplift of around 2.2% the financial framework
- PCT allocations also include funding of £150 million for reablement and separate allocations totalling £648 million in 2011/12 to support social care.

However healthcare costs inflate by around 4% year on year (new drugs treatment, demographics). There will therefore be a need to save an estimated £20 billion in efficiency savings for re-investment in improving quality. The NHS Operating Framework expects that PCTs will maintain tight financial control through delivery of significant cost savings programmes known as QIPPs.

## Scrutiny Board (Health) – 22 March 2011

To provide some financial risk management (called headroom), all PCTs are required to ensure that at least 2 per cent of their budgets are only invested non-recurrently (i.e. that expenditure is not committed year on year). This money can cover costs such as redundancy, one of start up costs of new initiatives and invest to save schemes where money will not be required on an ongoing basis (or where savings greater than costs in longer term)

Leeds Perspective: Whilst the challenge for Leeds is significant, NHS Leeds is relatively well placed when compared to many health economies. This is due to its robust approach to securing value for money from its healthcare providers and robust control of management and organisational running costs over the last year in preparation for the challenges ahead.

NHS Leeds has established a Health and Social Care Transformation Board to ensure that the city takes a whole systems approach to the delivery of a sustainable health system. The Board is a partnership between NHS Leeds, GP commissioning consortia, Local Authority and major service providers. The Transformation Board is looking at how we deliver efficiencies whilst continuing to improve the quality of services for patient and public.

### **Developing the new system**

PCTs are to be disestablished in 2013/14 and are therefore expected to make progress on laying the foundations for the new health and social care system. This includes establishing the following bodies in shadow form in 2011/12.

- GP commissioning consortia
- The new NHS Commissioning Board
- Health and Wellbeing Boards
- New Public Health England service.

In addition, PCTs must support all large providers to become Foundation Trusts. This is because all NHS provider organisations must achieve Foundation Trust status by 2012 or risk being broken up or absorbed by other existing trusts or private operators.

### **Leeds Perspective:**

Commissioning Change: NHS Leeds is working with all partners to ensure that we maintain the skills and capabilities in all of our workforce to support a smooth transition that will enable the new commissioning organisations to continue to commission high quality services for the people of Leeds . NHS Leeds has 3 established Consortia who are part of the pathfinder vanguard who are being supported to develop capacity and capability to undertake their new roles.

**Scrutiny Board (Health) – 22 March 2011**

Healthcare Provider Development: There are two providers in Leeds that are required to achieve foundation Trust status i.e. Leeds Hospitals NHS Trust and the newly formed Leeds Community Healthcare Trust. Both must achieve foundation Trust status within 2 years and NHS Leeds is working hard to support them to achieve that status.

**Accountability in 2011/12**

Whilst in the longer terms Health Authorities and PCTS will be closed, in the short term Strategic Health Authorities will continue to play a key role during the transition period.

SHAs will remain accountable both for delivery of high quality care within available resources, and for making progress on the transition to the new system across their region.

Primary Care Trusts will remain statutorily accountable for delivery of services and financial balance until 2012/13. However, because of the broader drive to reduce running costs across the system and maintain commissioning system stability, the Operating Framework sets out plans for a managed consolidation of PCT capacity to create such clusters across all regions of the NHS.

NHS Leeds is fortunate in that it is not required to form part of a cluster. This means that there is a degree of stability in the system whilst we move towards the new commissioning arrangements. We are also working with other organisations to make sure that, in the event of senior managers leaving, we can maintain the capacity and capability in house.

**NHS Leeds**  
**March 2011**

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*Item 10*

## Health and Wellbeing City Priority Plan 2011 to 2015

Leeds will be a healthy and caring city for all ages where everyone:

- lives longer, healthy lives
- has the opportunity to improve their health
- lives safe and fulfilling lives in their own homes
- has active and independent lives

4 Priorities	15 Actions	Headline Indicator
People will make healthy lifestyle choices	<ul style="list-style-type: none"> <li>• Empower individuals and communities so that they can increase responsibility and control for their own health and that of people around them.</li> <li>• Reduce the harm caused by tobacco, alcohol and illegal drugs</li> <li>• Improve mental health and wellbeing</li> </ul>	Smoking prevalence in adults (over 18)
People live safely in their own homes	<ul style="list-style-type: none"> <li>• Develop intermediate care services</li> <li>• Reduce avoidable admissions to hospitals and care homes</li> <li>• Re-ablement and prevention services</li> <li>• Adult safeguarding</li> </ul>	Rate of emergency admissions to hospital and admissions to care homes
People will have choice and control over their health and social care services	<ul style="list-style-type: none"> <li>• transform health and social care services</li> <li>• personal health and social care budgets</li> <li>• Enhance the quality of life for people with long term conditions</li> </ul>	Proportion of people with long-term conditions feeling supported to be independent and manage their condition
People who are poorest improve their health fastest	<ul style="list-style-type: none"> <li>• Give every child the best start in life</li> <li>• Create healthy and sustainable places</li> <li>• Improve health and wellbeing in the workplace</li> <li>• Ensure a healthy standard of living for all</li> <li>• Ensure equitable access to services</li> </ul>	School readiness

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